



**International Partnership of Business Schools**  
[www.ipbs-master.com](http://www.ipbs-master.com)

**MASTERS in INTERNATIONAL MANAGEMENT  
 RECOMMENDATION**

**The referee is kindly requested to forward the recommendation himself, preferably by e-mail (scanned document to [recommend@ipbs-master.com](mailto:recommend@ipbs-master.com)) or by post to:  
 IPBS, BP 69, 94220 Charenton le Pont PDC1, France**

**① Applicant**

Name : \_\_\_\_\_ First name(s) : \_\_\_\_\_

Applicant's PERMANENT e-mail address: \_\_\_\_\_

Tracks(s) applied to :

**First school**

<input type="checkbox"/> RMS (France)	<input type="checkbox"/> UDLAP (Mexico)
<input type="checkbox"/> NU (USA)	

**Second school**

<input type="checkbox"/> DCU (Ireland)	<input type="checkbox"/> ESB (Germany)
<input type="checkbox"/> UCSC (Italy)	

*prioritize TWO choices in EACH of the boxes above (1 = first choice, 2 = second choice)*

Application for the academic year : **2012-13**

**② Referee**

*Note: The above-mentioned person wishes to apply for admission to the IPBS Master in International Management and has named you as a referee. IPBS would appreciate your help to evaluate the candidate's application by filling out the present form. Should you not wish to use this form, a less standardised reference is equally acceptable. Thank you for your help.*

a) How long have you known the applicant? \_\_\_\_\_ In what capacity? \_\_\_\_\_

\_\_\_\_\_

b) If the candidate is yet to graduate what class of degree will he/she obtain?

\_\_\_\_\_

c) Evaluation of the applicant according to the following criteria: *(please tick the appropriate boxes)*

Intellectual capacity	Outstanding (top 5%)	Superior (top 15%)	Top third	Middle third	Bottom third	Inadequate opportunity to observe
Problem Analysis Ability						
Breadth of knowledge						
Communication skills - oral						
Communication skills - written						
Maturity						
Persistence and drive						
Initiative						
Originality of thought						
Overall potential for Graduate Study in Management						

d) Applicant's principal strengths as regards postgraduate studies: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

e) Applicant's principal weaknesses as regards postgraduate studies: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

f) Do you consider the applicant's achievements thus far to be a true indication of his/her ability?  
 Yes  No

If "No", please explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

g) Additional comments (separate pages may be added):

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

h) Would you expect this candidate to (tick one):

- complete a postgraduate programme?
- have difficulty in completing a postgraduate programme?
- be unsuccessful in a postgraduate programme?

i) Recommendation (tick one):

- Strongly recommend
- Recommend
- Do not recommend

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Name (Please print or type): \_\_\_\_\_ Date: \_\_\_\_\_

Organisation: \_\_\_\_\_

Position: \_\_\_\_\_ Signature: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_ **Company / School stamp (if available):**

E-mail: \_\_\_\_\_

Phone: \_\_\_\_\_